



NEWSLETTER

FIRST QUARTER 2026



TECHNOLOGY

Turn to Page 3 for the latest updates on digital infrastructure, telecom expansion, and smart solutions.

INDUSTRIES

See Page 7 for renewable energy progress, power projects, and industry partnerships.

ENERGIES

Go to Page 10 for operational highlights, infrastructure growth, and sector developments.

CONTENTS

3 EDITORIALS

4 TECHNOLOGY UPDATES LIST

- Samanga utilities - **pg 5**
- Myparking - **pg 5**
- Samanga tz - **pg 6**
- SDS - **pg 7**
- Kilimanjaro telecom - **pg 7**

8 MACHAME INDUSTRIES UPDATES LIST

- Machame industries - **pg 9**
- Machame mines - **pg 9**
- Abja Farms - **pg 10**
- Machame Farms - **pg 10**

11 ENERGY SOLUTIONS UPDATE LIST

- Machame energy - **pg 12**
- Sustainable fuel - **pg 12**
- Abja oils - **pg 13**

14 ABJA HOSPITALISTY

14 WILKEN TELECOMMUNICATION

15 GROUP CRS

- Namuwongo Blazers - **pg 15**
- Jane Acilo foundation - **pg 16**

Dear colleagues,

Today we launch the first edition of the Machapala Group Monthly Newsletter. This is not simply a communication channel. It is a platform designed to strengthen collaboration across our companies — and to reinforce what we are building together. Machapala Group brings together 7 companies and almost 20 business units, operating across industries and geographies. Behind these numbers stand more than 220 professionals whose daily work creates industrial capacity, energy solutions, infrastructure development, and long-term value across our regions of operation.

Each project delivered, each contract secured, each operational challenge solved contributes to something larger than any single company. It contributes to the Machapala family. Our ambition is not only to grow. It is to grow with structure, discipline, and shared purpose. To move from individual excellence to collective strength.

This newsletter will serve as a monthly space to:

- Share strategic direction from the Group
- Highlight operational achievements
- Identify cross-company synergies
- Increase visibility across subsidiaries
- Recognize the people behind our results

Because collaboration begins with awareness. We want every team member — across all companies and business units — to understand how their work connects to a broader vision. When knowledge flows, opportunities multiply. When we coordinate, we accelerate. When we support each other, we become stronger. Most importantly, I want every one of our 220 colleagues to feel proud of belonging to Machapala Group.

Proud of the industrial impact we generate. Proud of the professionalism we uphold. Proud of the long-term vision we are building together. We are not a collection of isolated entities. We are one group, structured for permanence and built on shared ambition.

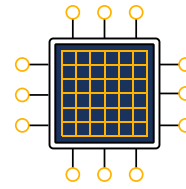
This newsletter is a small but important step in reinforcing that identity. Let us use it to connect, to collaborate, and to celebrate what we achieve as one family. We will also dedicate this space — the same one I am using today — to any member of our group who wishes to share an idea, a reflection, or a constructive proposal on how we can improve what we do.

If you believe something can be done better, more efficiently, or more collaboratively, this newsletter will give you the opportunity to express it. Continuous improvement begins with openness, and strong organizations are built on the courage to contribute ideas.

Thank you for your commitment and dedication.

Sincerely,
José Luis Herrera Cames
Group CEO
Machapala Group





Technology solutions updates

001

Samanga Utilities

- ICT
- Energy
- Transport
- Water and agriculture
- Kilipay
- Myparking
- Samanga Tz

002

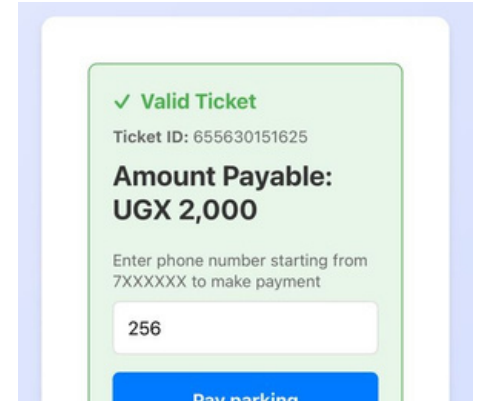
Kilimanjaro Telecom

Kilimanjaro has further strengthened its capabilities through key partnerships.

003

SDS Systems Limited

began 2026 with a strong focus on leadership and strategic growth.



February marked important progress for **Samanga** and **Kilipay** Uganda in advancing smart technology and strengthening power infrastructure through innovation and strategic partnerships. Kilipay Uganda successfully launched its MyParking Solutions at Kyambogo University, introducing a smart, cashless parking system designed to improve efficiency, convenience, and access control. This milestone reflects Kilipay's commitment to digital transformation and modern service delivery.

In the power sector, Samanga, in collaboration with NOJA Power, conducted technical product education sessions on Auto Reclosers and ECO Link solutions. The sessions, attended by stakeholders from Uganda Electricity Distribution Company Limited and the Ministry of Energy and Mineral Development, focused on improving network reliability, reducing outages, and enhancing automation across power distribution systems. Additionally, Samanga carried out an electrification survey for Machame Industries in Purungo, supporting the development of reliable and sustainable power infrastructure for industrial operations. These initiatives demonstrate Samanga and Kilipay Uganda's continued role in driving digital innovation, strengthening energy systems, and supporting Uganda's industrial and technological growth.

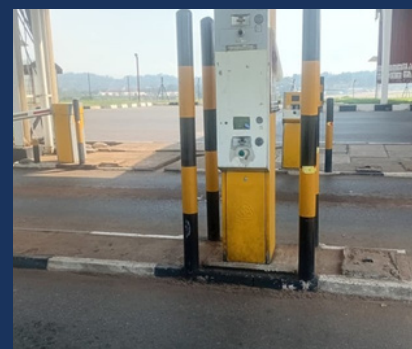
Significant progress has been made across key parking system sites, reflecting continued investment in modern, efficient, and cashless parking solutions.

At Entebbe International Airport, preparations are underway for the new parking system, including procurement of auto pay stations and one million thermo tickets, both expected in March. Civil works at the passenger and cargo stations will also commence, following the airport's official call for car park entry and exit system implementation.

At Forest Mall Lugogo, barriers for the Arrow Park extension have been delivered and installation is expected soon. Improvements to pay station layouts are ongoing, alongside engagements with MTN Uganda and Airtel Uganda to promote mobile money payments.

At Arena Mall, discussions are in progress to acquire existing parking infrastructure, with civil works scheduled to begin in March.

Meanwhile, at Kyambogo University, testing of the in-house Kilipay payment platform is ongoing following the transition from the previous payment integrator. This marks an important step toward deploying a unified, locally developed parking payment solution across all sites.





Samanga Solutions Tanzania Limited was awarded an agreement on 17 February 2026 to provide skilled labour for the troubleshooting and repair of a site-wide two-way radio communication system on a call-off basis. This engagement ensures reliable maintenance and rapid response to support continuous and efficient communication operations.

As part of its commitment to capacity building, Samanga Solutions Tanzania also conducted specialized training for mining engineers, enhancing their knowledge and skills in radio communication systems. This initiative strengthens operational efficiency, improves system reliability, and reinforces the company's role as a trusted partner in delivering mission-critical communication support in the mining sector.

SAMANGA TZ





SDS Systems Limited began 2026 with a strong focus on leadership and strategic growth. In January, the company participated in a Situational Leadership development programme held from 12th to 16th January 2026 and facilitated by Rohde and Schwarz, alongside participants from Nelcotech Tanzania.

The training aimed to strengthen leadership effectiveness by improving adaptability, decision-making, communication, and accountability in dynamic work environments. This initiative forms part of SDS Systems' broader commitment to building high-performing teams, strengthening internal capacity, and aligning leadership practices with international standards.

In February, SDS Systems and Machapala group senior leadership visited Rohde and Schwarz headquarters in Munich, where the company was honored with the Best Security Partner in Africa 2024 award. This recognition highlighted SDS Systems' strong financial capability and excellent customer relationships. During the visit, the company was onboarded into a Partner Enhancement Programme and presented its three-year business plan focused on regional expansion and service growth.

The visit also included a tour of Rohde and Schwarz's manufacturing facility, providing valuable insights into world-class production, quality control, and operational excellence.

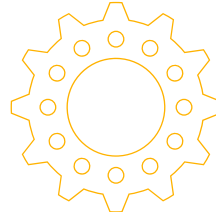
These engagements reflect SDS Systems Limited's continued investment in leadership development, global partnerships, and operational excellence to support its long-term growth and regional leadership.

Kilimanjaro Telecom achieved significant milestones in strengthening Uganda's digital infrastructure. The company launched a Tier-class Data Centre, deployed regional backhaul for Bayobab Group, and acquired 20Gbps International IP Transit capacity from WIOCC.

It also secured its own Autonomous System Number (ASN) and delivered high-capacity connectivity to National Information Technology Authority Uganda (NITA-U). Kilimanjaro further strengthened its capabilities through key partnerships.

Nokia hosted a technical workshop to support network resilience and cybersecurity, while H3C partnered with the company to implement advanced Wi-Fi and captive portal solutions. Engagements with Raxio focused on data centre collaboration, and SEACOM supported expansion of the Southern Corridor to improve regional connectivity.

These developments position Kilimanjaro Telecom as a key player in delivering resilient, scalable, and interconnected infrastructure to support Uganda's digital transformation.



Industries updates

001

Machame Industries

- Crane Millers
- Machame mines
- Abja farms
- Machame farms
- Abja forests

>>> MACHAME INDUSTRIES UPDATES



>>> MACHAME INDUSTRIES: TRANSFORMING UGANDA'S PASTA INDUSTRY

Machame Industries is nearing completion of its multi-million-dollar Crane Millers agro-processing facility in Nwoya District, Northern Uganda. Currently at 75% completion, the plant is expected to launch in April 2026 and will introduce Uganda's first dedicated pasta production line and Sub-Saharan Africa's first commercial gluten-free pasta line.

The facility integrates high-capacity milling (80 MTPD), 6,000 metric tonnes of grain storage, and pasta production capacity of 350 kg per hour. Built with advanced European technology from GEA-PAVAN and Golfetto, the project brings world-class standards to local agro-processing.

Beyond production, Crane Millers is creating jobs and establishing a stable market for farmers growing maize, rice, and soya. By shifting from raw grain exports to value-added food production, the project supports Uganda's agro-industrialization agenda while introducing healthier, locally produced gluten-free pasta to the regional market.

MACHAME MINES - STRATEGIC <<< PROJECTS FOR 2026

Machame Mines has unveiled two major initiatives that reinforce its commitment to sustainable resource development and industrial growth in Uganda:

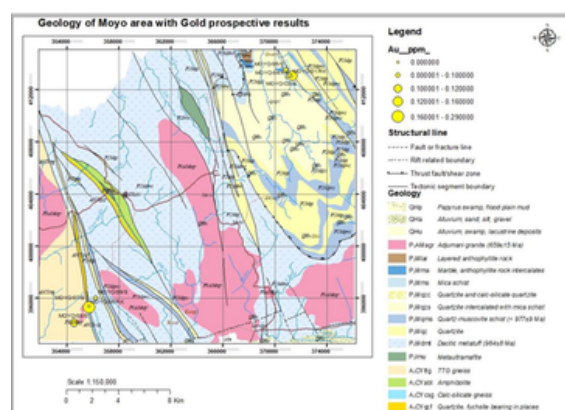
• Base Metals, Gold & Wolfram Exploration – Moyo District

Large-scale exploration will begin across 147 km², targeting base metals, gold, and wolfram (tungsten). Early prospecting indicates promising yields of 3 grams per ton. Partnering with Samanga Utilities, the project will leverage drone-based geological surveys to improve efficiency, reduce environmental impact, and accelerate resource mapping.

• Granite Crushing Plant Development

Following the acquisition of 6 acres in December 2025, Machame Mines is developing a high-capacity granite crushing facility.

- Capacity: 150 tons per hour
 - Site Area: 149,612 m²
 - Estimated Output: 13 million tonnes over 40 years
 - Primary Market: Road and infrastructure construction
- This investment will supply high-quality aggregates to meet Uganda's growing infrastructure demands.



>>> MACHAME INDUSTRIES UPDATES



>>> ABJA FARMS: STRONG HARVESTS AND EXPANSION PLANS

Abja Farms recorded a highly productive start to 2026, highlighted by a major onion harvest of 4.5 tons and nearly 2,000 kg of English cucumbers from the Icheme greenhouse. The apiary also performed strongly, producing 170 kg of honey, the highest harvest so far this year.

Despite facing severe storm damage that affected Gonja plants and greenhouse structures, the team quickly began repairs and continued harvesting, including cucumbers, sweet peppers, cabbages, and Gonja.

Looking ahead, the farm is preparing for the rainy season with new crops such as Irish potatoes and carrots, while also nurturing over 2,500 new tomato seedlings. Plans are underway to launch poultry production and expand into new markets in Gulu, Arua, and Lira, positioning Abja Farms for continued growth.

MACHAME FARMS: STRONG HARVEST <<< SEASON AND LIVESTOCK GROWTH

Machame Farms has recorded one of its most successful harvest seasons, reflecting strong performance across both crop production and livestock development. The harvest cycle began in December last year with successful yields of soya beans and rice, followed by a maize harvest in January 2026, marking a positive start to the year and confirming the season as one of the farm's best.

In addition to crop production, the farm has made important progress in its livestock project. The first sale of goats is expected during the upcoming Eid season, representing a key milestone in diversifying the farm's revenue streams. This initiative is expected to deliver stronger margins compared to traditional crop farming.

Following the initial sales, Machame Farms plans to reinvest in expanding the herd, with the goal of increasing capacity ahead of the second Eid later this year. This strategy positions the livestock project as an important contributor to the farm's future growth and sustainability.





Energy updates



001

Machame Energies

- IPP
- Sustainable Fuels
- Fertilizers

002

Abja Oils

- Mid Stream
- Down Stream

➤➤➤ MACHAME ENERGIES UPDATES

Machame Energy Limited made significant progress in 2025 on its flagship 20MWac Olwiyo Solar PV Power Plant in Nwoya District. The company completed land acquisition, feasibility studies, and submitted a power generation license application to the Electricity Regulatory Authority.

The project also received strong support from local communities following a successful public hearing, while discussions with EPC contractors, equipment manufacturers, and financiers are ongoing.

Once operational, the solar plant is expected to generate 35–40 GWh of clean electricity annually, improving power reliability and supporting economic growth. In 2026, Machame Energy will focus on securing project financing, beginning construction, expanding its renewable energy pipeline, and strengthening partnerships as it continues contributing to Uganda's clean energy future.



➤➤➤ SUSTAINABLE FUELS

Machame Energies, Sustainable fuels business unit has been actively engaging stakeholders and advancing its project in Jinja:

- Leadership Visit to Jinja Pyrolysis Plant

On January 25th, the Group Chairman, Group CEO, and CEOs from across the Machapala Group visited the pyrolysis plant in Jinja. The team reviewed project progress and discussed plans for pyrolysis of waste tyres and plastics, a step toward sustainable waste management.

FERTILIZER

- Agriculture Ecosystem Mission (Feb 11–13)

Machame Refineries hosted INNOVX, a subsidiary of Morocco's OCP Group, the world's largest phosphate-based fertilizer producer. Meetings with stakeholders—including aggregators, fintechs, banks, insurers, MAAIF, and agri-tech startups—focused on identifying synergies with the MAVA (Mobilising for Agriculture Value Chains in Africa) platform. The goal: strengthen collaboration and support for Uganda's agricultural ecosystem.



Abja Oils began 2026 with strong momentum, marked by strategic partnerships aimed at expanding its fuel retail network and strengthening its supply chain. In January, the company signed a partnership trading agreement with TotalEnergies to develop a flagship fuel service station on Ndagire Road. This flagship project represents a major step in increasing Abja Oils' presence in key locations, with commissioning planned for early 2026 and operations expected to begin by May.

In February, Abja Oils further reinforced its operational capacity by signing a bulk fuel trading agreement with the Uganda National Oil Company (UNOC). This agreement is expected to ensure a more reliable and sustainable fuel supply, supporting the company's growing retail network and long-term expansion goals.

Additionally, Abja Oils signed another partnership agreement with TotalEnergies for the development of a fuel service station in Kololo. This project will further strengthen the company's footprint in strategic urban locations and improve accessibility for customers. The station is currently scheduled for commissioning in March 2026 and is expected to be operational by May 2026.



Abja Parks continues to grow as a premier sports and lifestyle destination in Kampala.

This season, Abja Parks is proudly hosting official games under the Federation of Uganda Basketball Associations (FUBA), with matches broadcast live on NBS Television. The national coverage strengthens the venue's profile and positions it as a key hub for elite basketball in Uganda.

In addition, Abja Parks renewed its partnership with Betika, reinforcing shared commitment to enhancing fan engagement and delivering a professional sporting environment.

With strong partnerships and televised games lighting up the courts, Abja Parks continues to expand its impact across sport, entertainment, and community engagement.

Kigoowa Boutique Hotel – A Major Milestone

The boutique hotel in Kigoowa has achieved a significant milestone with the official approval of its extension building designs. This development marks an important step toward expanding capacity while maintaining the intimate, high-quality experience that defines the hotel's identity.

As the project moves into its next phase, construction planning is underway, reinforcing the Group's commitment to growth and excellence in hospitality.

Wilken Telecommunications Ltd has been awarded a contract to supply professional digital radio communication equipment to the Uganda Wildlife Authority (UWA). The project will deliver advanced two-way radio systems from Motorola Solutions, aimed at improving ranger safety, operational coordination, and real-time communication across Uganda's conservation areas.

This solution will enhance UWA's ability to conduct patrols, respond to incidents, and manage wildlife protection in remote locations. The contract reinforces Wilken's role within the Machapala Group as a trusted provider of mission-critical communication infrastructure supporting national institutions.

February also marked a special moment for the Machapala family as one of the Group's CEOs celebrated his wedding on Valentine's Day at Speke Resort Munyonyo. The occasion brought together colleagues, partners, and friends in a celebration that reflected the unity and strong family culture within the Group.

We extend our heartfelt congratulations and best wishes as he begins this new chapter.





NYEMBO FATAKI FRANCK

14
points

8
rebounds

3
assists

PLAYER OF THE GAME

The Namuwongo Blazers have entered the new season with renewed ambition, strengthened partnerships, and key additions to the squad. A major highlight is the signing of Nyembo Fataki Frank, a dynamic and versatile player whose athleticism and strong court presence are expected to significantly boost both the team's offensive and defensive capabilities. His arrival adds valuable depth and tactical flexibility as the Blazers aim to compete at the highest level.

The team also secured a strategic sponsorship partnership with Crane Millers, providing enhanced financial stability, improved player welfare, and greater support for training and matchday experiences.

On the court, as the reigning champions the Blazers have started the season with determination, recording one win and one loss a competitive performance against the biggest competitors, the City Oilers, followed by a strong victory over the UCU Canons. With solid backing and strengthened squad depth, the Blazers are building momentum and positioning themselves as serious contenders this season



The Jane Acilo Foundation was born from lived experiences and a deep desire to give back to the people of Oyam. Inspired by the enduring legacy of Dr. Caroline Abeja Apunyo and Nikanori Apitta, the Foundation carries forward values of compassion, integrity, and service to the community. What began as a personal commitment to uplift lives has evolved into a community-driven movement focused on restoring dignity, creating opportunities, and strengthening hope at the grassroots level.

We are a transparent and accountable not-for-profit organization dedicated to empowering women and youth, promoting inclusive development, and ensuring that no dream is denied because of circumstance. In November of last year, the Foundation conducted a large-scale medical camp that provided care to over 5,000 community members, bringing essential health services closer to those who need them most.

This March, we will distribute 20 tonnes, 20,000 kilograms, of maize seed to local farmers to drive grassroots income generation and food security. We are also proud to share that students supported under the Caroline Abeja Educational Grant are currently in school, continuing their studies with renewed hope for a brighter future. Through every initiative, the Jane Acilo Foundation remains committed to building sustainable change, one family, one farmer, and one student at a time.

